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INDUSTRIAL DEVELOPMENT ORGANIZATION



ANNUAL REPORT 2025

UNIDO ITPO Italy

Annual Report 2025 UNIDO ITPO Italy

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FOREWORD

BY THE HEAD OF UNIDO ITPO ITALY



As UNIDO ITPO Italy concludes another year of impactful work, our 2025 Annual Report provides an opportunity to highlight both our achievements and the evolving priorities that shape our efforts. Central to our mission is the use of technology and expertise to foster sustainable development and strengthen international cooperation.

This year, UNIDO ITPO Italy has broadened the technical scope of its activities. Projects in Ghana and Egypt have allowed us to deepen the technical dimension of our work, while in Iraq and other focus countries we have maintained long-standing support for the private sector, leveraging Italian technological expertise and business know-how. Building on this model of practical and effective support, we have now scaled it up with a new initiative in Uganda, demonstrating how our approach can be adapted to different contexts to empower business associations and institutions.

These developments reflect the ongoing evolution of our methods, enabling us to address the complex challenges of the global economy. Digital transformation, data-driven solutions, and emerging technologies remain central to our work, providing innovative, scalable, and inclusive pathways for growth and resilience.

Our commitment to multilateral cooperation remains as strong as ever. Initiatives such as the Mattei Plan and the Global Gateway strategy highlight Italy's dedication to fostering sustainable development and international collaboration. These pillars will continue to guide our efforts, creating meaningful opportunities for progress in key regions.

We express our sincere gratitude to all stakeholders – governments, private sector partners, and civil society members in Italy and around the world. Together, we are advancing toward a more connected, resilient, and prosperous future for all.

-- Diana Battaggia, Head of UNIDO ITPO Italy



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HIGHLIGHTS & ACHIEVEMENTS

UNIDO and Italy inaugurate Business Center of Iraqi Federation of Industries

The Business Center of the Iraqi Federation of Industries (IFI) was inaugurated on 9th December 2025. Funded by the Italian Ministry of Foreign Affairs and International Cooperation (MAECI) in the framework of the project “Establishing a platform for innovative ideas and technologies for local industrial sectors in Iraq” implemented by UNIDO ITPO Italy in collaboration with IFI, the Business Center will now allow to support Iraqi industrial development, technology transfer, and international partnerships.

The inauguration ceremony featured the welcome remarks of the IFI President Adel Okab, the Ambassador of Italy to Iraq H.E. Niccolò Fontana, and UNIDO National Technical Coordinator for Iraq Dr. Abdulhadi Al Hatem, in the presence of over 100 representatives of the Iraqi public and private sectors. After the ribbon-cutting ceremony, business presentations were held by Italian companies attending the event, followed by an engaging Q&A, B2B, and networking sessions with local companies and institutions moderated by UNIDO ITPO Italy, further allowing the development of synergies for collaboration between Italy and Iraq.





"Italian cooperation with Iraq is highly respected and appreciated. The presence of H.E. the Ambassador today at the opening of the IFI Business Center represents significant support for the Iraqi industrial sector. Italy has always stood with Iraq in all its social, economic, and even political developments, and the Business Center will play a major role and be of great benefit to industrialists, entrepreneurs, and innovators in the coming phase."

-- IFI President Adel Okab



"Italy's contribution goes beyond funding. It provides a culture of quality and accountability. In agribusiness and industrial sectors, Italian experience and know-how can add value precisely where Iraq is investing for its future. The Professional Agriculture Tour and the inauguration of the Business Center are pointing in this direction."

-- Ambassador of Italy to Iraq H.E. Niccolò Fontana



"With this Business Center we are inaugurating a new bridge linking the deep-rooted heritage of Mesopotamia with the experience and industrial excellence of Italy. We are confident that this professional dialogue will evolve into strategic partnerships and tangible projects that will serve both countries."

-- UNIDO National Technical Coordinator for Iraq Dr. Abdulhadi Al Hatem



WATCH
THE VIDEO

This event took place during the “P.A.T. - Professional Agriculture Tour in Iraq”, organized by UNIDO ITPO Italy from 8th to 11th December 2025 in Baghdad for a delegation of Italian companies operating in agribusiness and agritech: a valuable opportunity to deepen the understanding of the Iraqi business environment, its challenges, and needs. To this end, the P.A.T. included company visits to local supermarkets and wholesale markets, rural plantations and greenhouses, cooling and refrigeration stores, micropropagation labs, date-processing plants, as well as institutional meetings – namely the Iraqi Ministry of Agriculture, the Iraqi Federation of Chambers of Commerce (IFCC), the recently-inaugurated Iraq Italy Business Council (IIBC), the Iraqi House of Fashion, and incubators such as Hub 200 and Makers of Baghdad.

The inauguration of the IFI Business Center and the P.A.T. overall represented a milestone achievement in the longstanding collaboration among Italy, Iraq, and UNIDO, and paved the way for the next steps in the framework of this project, with the future incubator focusing on agritech and agribusiness within the newly established IFI Business Center.



DISCOVER THE
DELEGATION

UNIDO and WTCA Announce Blue Economy Global Call 2026 at 21st UNIDO General Conference



During the panel “Accelerating Blue Industry: Scaling Inclusive and Sustainable Industrial Solutions Across Blue Sectors” at the 21st UNIDO General Conference, UNIDO and the World Trade Centers Association (WTCA) announced the upcoming UNIDO–WTCA Blue Economy Global Call 2026.

The announcement was made in the session “Waves of Innovation: Announcing What’s Next in the Blue Industry”. Ms. Diana Battaggia, Head of UNIDO ITPO Italy, highlighted the need to scale innovative, sustainable solutions across marine and coastal sectors. Ms. Cristina Sbaizero, CEO of World Trade Centre Trieste and WTCA Board Member, emphasized WTCA’s global network as a platform to connect innovators and investors.

Launching in early 2026, the Global Call will seek cutting-edge solutions in sustainable fisheries, clean marine technologies, circular blue industries, smart ports, and women-led blue enterprises, strengthening ocean health and inclusive industrial growth.



WATCH
THE VIDEO

Discovering the Egyptian cotton value chain



On 22nd October 2025, a workshop gathering the main stakeholders of the Egyptian cotton sector was held in Cairo. The event came at the end of a 3-day visit organized in the framework of “The Egyptian Cotton project – Phase II” to showcase the latest improvements in sustainability from field to factories. Representatives of Filmar Group, Cottonificio Albini, Marzotto Lab, Prada, Tunicotex, and Thom Browne of Zegna Group visited the spinning and weaving factories in Borg El Arab and then move to Kafr El-Sheikh.

In the village of Qalin, the project has deployed controlled demo plots with the technical support of CottonConnect to test regenerative practices on Egyptian cotton fields. These trials are meant to demonstrate how regenerative agriculture can enhance soil health, mitigate climate change effects, and reduce applications of chemicals by increasing farmers’ awareness of how to control and monitor pests infections. The technical team of CottonConnect, a partner of the project since 2020, has led guided visits to the fields together with the local farmers involved.





Results observed so far were presented in the Cairo workshop attended by local authorities such as the Ministry of Industry, Agricultural Research Center, Cotton Research Institute, the Cotton Egypt Association, Alcotexa, the Textile and Apparel Export councils, IMC, and local manufacturers. The Director of AICS Cairo, Mr. Tiberio Chiari reminded the attendees about how important the brand of Egyptian Cotton still is, and to keep farmers at the centre to respond to new consumers' requirements. Dr. Megahed Ammar, representing the Ministry of Agriculture and Land Reclamation, underlined the economic and social importance of Egyptian cotton for farmers. Supporting sustainability, as main objective of the Egyptian Cotton Project, is therefore essential to support the Ministry's strategy to expand cotton cultivation whilst protecting the environment, optimizing water consumption, providing high value crop for farmers and supporting value addition locally. Detailed presentations were delivered by UNIDO ITPO Italy on the project progression from Phase I to Phase II and alignment to emerging market needs.

This event reiterated the importance of UNIDO in providing a platform to connect different stakeholders to give visibility and access to Egyptian suppliers and local relevant authorities, activating partnerships with Italian manufacturers such as Filmar Group and Cotonificio Albini, as well as reaching out to brands and retailers.



WATCH
THE VIDEO

Innovation Gateway Trieste-Osaka 2025



A business delegation from the Italian Friuli Venezia Giulia (FVG) Autonomous Region – composed of five selected companies and the Regional Desk for the Internationalization of Enterprises (SPRINT) – participated in a mission to Japan from 21st to 25th April 2025. At Expo 2025 Osaka, the delegation played a prominent role during “Selecting Italy”, a promotional event showcasing Italian excellence across multiple sectors. On this occasion, high-level institutional meetings were also held with the President of the Friuli Venezia Giulia Region, Massimiliano Fedriga, and Sergio Emidio Bini, Regional Council Member for Economic Development and Tourism. In Tokyo, a business networking event was held at Yokohama Connéct, where participating Italian companies presented their solutions through elevator pitches, followed by live demonstrations and a dynamic networking dinner with Japanese counterparts.

Throughout the mission, the delegation also engaged in a series of strategic meetings and business events with key local stakeholders and institutions across several Japanese cities. These included: UNIDO ITPO Tokyo, Shiga Law Firm, World Trade Center (WTC) Tokyo and WTC Osaka, Italian Chamber of Commerce in Japan, JMAC, Italian Trade Agency, Antica Osteria del Ponte, and JETRO.



From 22nd to 26th September 2025, UNIDO ITPO Italy led a second business mission for a delegation of Italian innovators from the private-public sector and academia of the FVG Autonomous Region to Japan. The mission included company visits to local innovation hubs as well as main stakeholders – including Expo 2025 Osaka, the University of Tokyo - Institute for Future Initiative, the Osaka Innovation Hub, the United Nations University (UNU), Yokohama Connect, UNIDO ITPO Tokyo, the Italian Chamber of Commerce in Japan, the Italian Embassy in Japan, JETRO, Riken, and Shiga Law Firm – and featured company presentations, B2B and institutional meetings, and further networking activities.



As a follow-up to its previous missions to Japan at Expo Osaka 2025, UNIDO ITPO Italy took part in the event “Selecting Italy” held on 4th and 5th November in Trieste by hosting the panel “Innovation Gateway Trieste-Osaka 2025: Innovation as a Bridge between Italy and Japan”, during which members of its two previous business missions to Japan in April and September 2025 joined as panelists to further showcase their experience and expertise, while promoting synergies in terms of innovation and cooperation between the two countries.

This initiative served as a catalyst as it strongly aligned with the project's objectives to foster global partnerships for international industrial cooperation, strengthen the visibility of the FVG Region's innovation ecosystem, and advance UNIDO's mandate to accelerate inclusive and sustainable industrial development.



DISCOVER THE
DELEGATION

UNIDO

AT A GLANCE

UNIDO's vision is a world without poverty and hunger, where industry drives low-emission economies, improves living standards, and preserves the livable environment for present and future generations, leaving no one behind. UNIDO's work is concentrated on three focus areas:



ENDING HUNGER

by helping businesses from farm to fork

STOPPING CLIMATE BREAKDOWN

by using renewable energy and energy efficiency to reduce industrial greenhouse gas emissions

SUPPORTING SUSTAINABLE SUPPLY CHAINS

to ensure fair deals for producers in developing countries while preserving scarce resources

UNIDO is a specialized agency of the United Nations with a unique mandate to promote, dynamize and accelerate industrial development reflected in Sustainable Development Goal (SDG) 9

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



UNIDO provides support to its 173 Member States through four mandated functions: technical cooperation; action-oriented research and policy-advisory services; normative standards-related activities; and fostering partnerships for knowledge and technology transfer.

UNIDO ITP NETWORK



UNIDO, with its headquarters in Vienna, has established a Network of Investment and Technology Promotion Offices (ITPOs) strategically located across industrialized countries in both hemispheres.

These offices aim to bridge the gap between their host countries and targeted developing nations and economies in transition by providing tailored advisory services and technical assistance to foster investment opportunities, technology transfer, and international partnerships.

UNIDO ITPO ITALY

The UNIDO Italian Investment and Technology Promotion Office (UNIDO ITPO Italy) is based in Rome and became operational in 1987 thanks to the financial support of the Italian Ministry of Foreign Affairs and International Cooperation - Directorate General for Development Cooperation. Its mandate is to enhance the competitiveness of SMEs from developing countries and economies in transition through the mobilization of investments and the transfer of technology and management skills, to implement industrial projects for sustainable local development and to foster international partnerships and business cooperation with the Italian public and private sectors.

Focus sectors

UNIDO ITPO Italy offers ad-hoc services to both companies and institutions in two main industrial sectors, namely agribusiness and energy & environment, with a specific focus on:



SERVICES PROVIDED

UNIDO ITPO Italy assists developing countries and economies in transition by providing a wide range of services in line with its mandate



TO INSTITUTIONS

- Training and capacity building
- Country-based promotion
- Technical assistance
- Dissemination of information on investment climate
- Networking
- UNIDO Delegate Programme



TO COMPANIES

- Investment opportunities
- Partners identification and matchmaking
- Facilitation of business meetings
- Assistance in negotiations and assessment of business plans
- Company visits and study tours
- Participation in global fairs, exhibitions and forums in Italy and abroad



WATCH
THE VIDEO

Standalone projects

In 2025 UNIDO ITPO Italy, in addition to its core activities, implemented multiple activities within the framework of the following projects:

ESTABLISHING A PLATFORM FOR INNOVATIVE IDEAS AND TECHNOLOGIES FOR LOCAL INDUSTRIAL SECTORS IN IRAQ

implemented by UNIDO ITPO Italy in collaboration with the Iraqi Federation of Industries (IFI) thanks to the support of the Italian Ministry of Foreign Affairs and International Cooperation (MAECI), with the aim of contributing to the development of a viable and thriving national private sector, that is regionally competitive and globally integrated, led by the business community, which contributes to economic diversification, sustainable development and job creation.



THE EGYPTIAN COTTON PROJECT - PHASE II

funded by the Italian Ministry of Foreign Affairs and International Cooperation (MAECI) through the Italian Agency for Development Cooperation (AICS), aimed at strengthening and upscaling the environmental, economic and social sustainability of the cotton value chain in Egypt.



PROMOTING BUSINESS AND TECHNOLOGY DEVELOPMENT IN GHANA'S CIRCULAR TEXTILE SECTOR

funded by the Italian Ministry of Foreign Affairs and International Cooperation (MAECI) through the Italian Agency for Development Cooperation (AICS), with the objective of fostering business development based on circular-economy best practices in the local textile value chain.



STRENGTHENING THE PRIVATE SECTOR THROUGH CAPACITY BUILDING AND INTERNATIONAL PARTNERSHIP IN UGANDA

funded by the Italian Ministry of Foreign Affairs and International Cooperation (MAECI) through the Italian Agency for Development Cooperation (AICS), aimed at strengthening local private sector in Uganda through dedicated capacity building and business development services, leveraging international partnerships and setting up a common ground in terms of innovation, technology, and best practices across the region.



INNOVATION GATEWAY TRIESTE-OSAKA 2025

funded by the Friuli Venezia Giulia (FVG) Autonomous Region and implemented in Japan, aims to foster international networks and global partnerships among young innovators, industries, entrepreneurs, business communities, research centers, technology producers, and institutions, in order to create a smarter, greener, more connected, and more inclusive business community for designing the future society devoted to tangible engagement and equal representation of women and youth.



TWINNING PARTNERSHIP FOR SUSTAINABLE SMALL AND MEDIUM-SIZED ENTERPRISES DEVELOPMENT IN LEBANON

with a focus on Lebanese SMEs in the winemaking sector from the Bekaa Valley - funded by the Italian Friuli Venezia Giulia (FVG) Region and implemented by UNIDO ITPO Italy in collaboration with the University of Udine and the Holy Spirit University of Kaslik (USEK).



BOOSTING INSTITUTIONAL PARTNERSHIPS FOR YOUTH ENGAGEMENT IN SUSTAINABLE INNOVATION

funded by the Italian Friuli Venezia Giulia Region and implemented by UNIDO ITPO Italy in collaboration with the University of Udine, to assist young innovators and potential entrepreneurs in developing game-changing solutions and profitable business models.



BUSINESS INCUBATORS TO SUPPORT ENTREPRENEURSHIP AND MSME CREATION IN SOMALIA

Funded by the European Union and implemented by UNIDO, the main purpose of the project is to create and improve economic opportunities and jobs for young women and men through the delivery of locally available technology based and innovation-led business incubation services.



SUPPORT SERVICES PROVIDED

TO POTENTIAL INVESTMENT
PARTNERS AND RELEVANT
INSTITUTIONS



UNIDO Delegate Programme 2025

Thanks to the UNIDO Delegate Programme – operative in all UNIDO ITPOs – Delegates of government, semi-government or non-government organizations from developing countries involved in project promotion have the opportunity to work together with UNIDO ITPO Italy and meet to exchange knowledge and experience within business sectors of interest. The Programme is an essential tool to support the investment and technology promotion activities carried out by the Office and facilitate bilateral cooperation between Italy and institutions of developing countries, as well as South-South cooperation.



MS. MAI EL GENDY

GENERAL MANAGER OF THE PROMOTION & FACILITATION DEPARTMENT
GENERAL AUTHORITY FOR INVESTMENT & FREE ZONES (GAFI) OF EGYPT
FROM 18TH TO 27TH NOVEMBER 2025



The 2025 edition of the programme opened in Rome with a high-level roundtable at UNIDO ITPO Italy's headquarters, held in the presence of Confindustria Assafrica & Mediterraneo and SACE Group. Over the following days, the Delegate visited several regions across Italy to explore new avenues for cooperation between Egypt and the Italian public, private, and academic sectors.

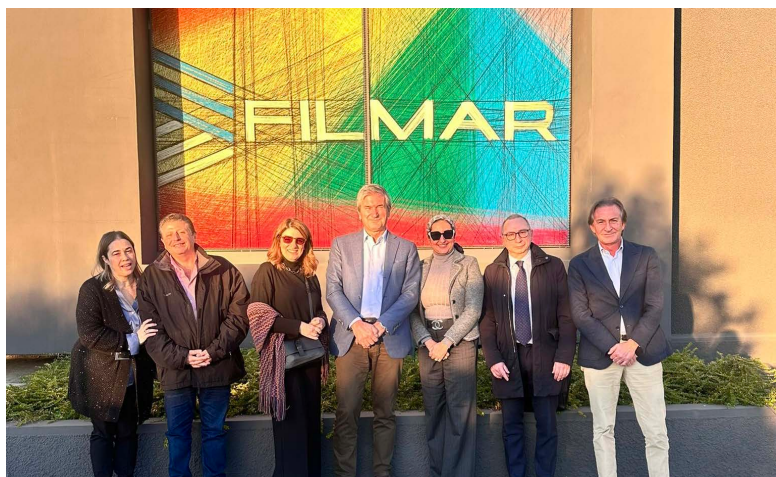


The first leg of the mission took place in Prato, where meetings were organized at Confartigianato Prato, attended by around 20 local companies, and at Confindustria Toscana Nord, attended by a dozen local companies operating primarily in the textile sector. The presentations were followed by B2B meetings and visits to three local companies, namely Cofil, Pentek, and Siatex.

The second leg, in the Friuli Venezia Giulia (FVG) Region, included institutional visits to the University of Udine and the University of Trieste – offering Ms. El Gendy the opportunity to engage with students and faculty in logistics, engineering, and related disciplines. Further meetings were held with the Autonomous FVG Region, the Port of Trieste, Interporto of Trieste, Finest S.p.A., and the World Trade Center Trieste, where discussions also involved Samer & Co. Shipping, that recently inaugurated a cargo service between the ports of Damietta and Trieste.



The final leg of the Delegate Programme concluded in the Lombardy Region, with visits to Filmar in Brescia and a series of productive meetings in Milan with Assolombarda, A.R. Technologies, Confindustria Tessile e Moda, and Albini Group. Discussions also highlighted the ongoing impact of “The Egyptian Cotton Project - Phase II” implemented by UNIDO ITPO Italy with financial support from the Italian Agency for Development Cooperation (AICS).



4

COMPANY
VISITS



33

COMPANIES
MET



10

INSTITUTIONS
MET



Winners of the YES! Call take part in mission to Istanbul

On 25th and 26th March 2025, UNIDO ITPO Italy organized and took part in a mission to Istanbul, together with the Contamination Lab of the University of Trieste (Innovators Community Lab - ICL), to support the winners of its “YES! Call”, in the framework of the project “Boosting Youth Engagement for Sustainable Innovation”.

During the mission, the delegation had the opportunity to meet with the Consulate General of Italy in Istanbul and the local Italian Trade Agency (ITA), to discuss potential synergies for further business opportunities between Italy and Türkiye.

The delegation also visited the Istanbul Aydın University (IAU), where the winners of the YES! Call had the opportunity to engage in interesting know-how exchanges on R&I and circular-economy models, further promoting opportunities for business, innovation and collaboration between the two countries.



North Star GITEX Europe 2025



UNIDO ITPO Italy facilitated the participation of the startup Bioxgen in the 2025 edition of the North Star GITEX Europe, held in Berlin, Germany, from 21st to 23rd May 2025.

At GITEX Berlin, the supported startup - previously winner of the “YES! Call 2023 - Sustainable Innovative Solutions from FVG Region” - had the opportunity to meet potential investors and engage in networking activities, thanks also to the on-site support provided by UNIDO ITPO Berlin.

UNIDO ITPO Italy also initiated discussions with GITEX Global to explore the development of a broader strategic partnership with UNIDO.

Institutional and Technical Missions to Ghana

From 5th to 10th May 2025, UNIDO ITPO Italy participated in an institutional and technical Mission to Ghana as part of the broader engagement of the Italian Cooperation System with the country. The mission, led by Minister Plenipotentiary Stefano Gatti, Director General for Development Cooperation at the Italian Ministry of Foreign Affairs and International Cooperation, was aligned with Italy's 2024–2026 Triennial Programming and the newly launched Piano Mattei, which identifies Ghana as a key priority country.

The initiative aimed to strengthen bilateral cooperation with the new government of President John Dramani Mahama and to advance a series of programmatic initiatives focused on sustainable industrial development. Meetings with Italian institutional representatives, including Ambassador Laura Ranalli, and key stakeholders such as AICS and UNIDO Ghana, underscored a shared commitment to inclusive and green industrial growth.

A central focus of the mission was the upcoming UNIDO ITPO Italy project on circular economy practices in Ghana's textile sector, supported by AICS. Through engagement with strategic partners such as the Ministry of Trade, Agribusiness and Industry, and the World Trade Center Accra, the mission reinforced stakeholder alignment and laid the groundwork for pilot collaborations in textile upcycling, digital waste tracking, and vocational training. A field visit to Kantamanto Market—West Africa's largest second-hand clothing hub—organized with the support of The Or Foundation, offered firsthand insights into the informal economy and the urgent need for innovation, policy support, and capacity-building to address textile waste sustainably.

UNIDO ITPO Italy undertook a second mission to Ghana from 10th to 12th June 2025, together with the “Made in Italy Circular and Sustainable” (MICS) Foundation to participate in the High-Level Public-Private Dialogue on “Fast-Tracking Light Industrial Parks for Garments, Textiles, and Light Manufacturing.” Organized by the 24-Hour Economy and Accelerated Export Development Secretariat, the event brought together key public



and private actors to explore strategies for scaling up sustainable industrial infrastructure.

During the mission, UNIDO ITPO Italy attended the official launch of the INSPIRE Project, implemented by E4Impact Foundation—an initiative aimed at boosting SMEs competitiveness, promoting youth employment, and fostering business collaboration between Ghana and Italy. The event marked a milestone in bilateral engagement and aligned with ongoing efforts to promote inclusive and sustainable industrial development.

Bilateral meetings with the Ministry of Trade, Agribusiness and Industry (MoTAI) and the Ghana Investment Promotion Centre (GIPC) focused on advancing the AICS-funded circular textile project and exploring their participation in the UNIDO Delegate Programme. The mission reaffirmed UNIDO ITPO Italy's commitment to driving innovation, sustainability, and industrial partnerships in support of Ghana's development goals.



Uganda and Italy Launch New UNIDO Project to Strengthen Private Sector Capacity and International Partnerships

The official signing ceremony of the new UNIDO project “Strengthening the Private Sector through Capacity Building and International Partnerships in Uganda” took place on 21st October 2025 at the premises of the Ministry of Industry, Trade and Cooperatives in Kampala. Funded by the Italian Ministry of Foreign Affairs and International Cooperation (MAECI) through the Italian Agency for Development Cooperation (AICS), this three-year initiative will be implemented by UNIDO ITPO Italy in collaboration with Bergs & More. The project is fully aligned with UNIDO’s mandate, the spirit of the Mattei Plan of the Italian Government, the European Union’s Global Gateway strategy, and Uganda’s national development agenda, while supporting the integration of Ugandan enterprises within the African Continental Free Trade Area (AfCFTA).



“This initiative represents a concrete step towards empowering Ugandan enterprises through knowledge, innovation, and international cooperation. With the establishment of a dedicated capacity-building center in coordination with the local Ministry of Industry, Trade and Cooperatives, and the promotion of dedicated business development services, we aim to provide local businesses with the tools, skills, and partnerships needed to grow, compete, and contribute to the country’s sustainable development, witnessing a strong signal of Italy’s commitment to fostering triangular cooperation and to supporting Uganda’s economic transformation.”

-- Bruno Otto, UNIDO Representative in Uganda

“During this week in Kampala, our team is engaging with key counterparts and beneficiaries to finalize the work plan and refine the project’s operational strategy. We are confident that the responsibility we are taking on today will translate into meaningful results and lasting impact for Ugandan institutions, business associations, and the private sector at large.”

-- Diana Battaggia, Head of UNIDO ITPO Italy



The agreement was signed by Hon. Francis Mwebesa, Minister of Industry, Trade and Cooperatives, and Mr. Bruno Otto, UNIDO Representative in Uganda. The ceremony was attended by H.E. Mauro Massoni, Italian Ambassador to Uganda, and Ms. Teresa Savanella, Director of the AICS Kampala Office. Other distinguished participants included Head of UNIDO ITPO Italy Ms. Diana Battaggia and Deputy Head Mr. Andrea Carapellese, Gen. Wilson Mbasu Mbadi, State Minister for Trade, Mr. Denis Aynebiona, Commissioner and project focal point at the Ministry, as well as representatives of Bergs & More, including Ms. Rita Ricciardi and Mr. Eugenio Bettella.

The project’s launch marks a new milestone in the long-standing cooperation between Uganda, Italy, and UNIDO, reinforcing shared efforts to drive sustainable industrial development and inclusive growth through international collaboration.

Iraq Italy Business Council (IIBC) Mission to Italy



From 3rd to 7th November 2025 UNIDO ITPO Italy supported the mission to Italy of the top representatives of the new Iraq Italy Business Council (IIBC), inaugurated a few weeks earlier in Baghdad in the presence of the Italian Ambassador to Iraq H.E. Niccolò Fontana, the Deputy Director of the Country System (DGSP) at the Ministry of Foreign Affairs and International Cooperation (MAECI) Mr. Fabrizio Lo Basso, and local UNIDO staff in Iraq.

The mission included UNIDO ITPO Italy organizing dedicated meetings with IIBC President Mr. Salar Saleh, Executive Director Salar Brifkani, and focal point in Italy Mr. Chouman Barwari with Confindustria and Unioncamere in Rome, as well as the participation of

the IIBC at the 2025 Ecomondo fair in Rimini and signing of a collaboration agreement between the IIBC and the Italian Exhibition Group (IEG), organizers of Ecomondo, represented by Ms. Alessandra Astolfi, Global Director of Green and Technology Division.

The meetings further strengthened the relationships between Iraqi and Italian stakeholders, long facilitated by the activities of UNIDO ITPO Italy, now adding an additional tool in the form of the IIBC. With both Confindustria and Unioncamere, the foundations were laid for business and training initiatives for 2026, supported by UNIDO's technical assistance, in addition to an increased presence of Iraqi operators at international trade fairs in Italy.





Institutional Mission to Iraq

As part of its ongoing commitment to promoting inclusive and sustainable industrial development, from 29th May to 4th June 2025 UNIDO ITPO Italy conducted an institutional mission to Iraq to take stock of completed activities, monitor the ongoing project, and lay the foundations for future successful collaborations between UNIDO, Italy and Iraq.

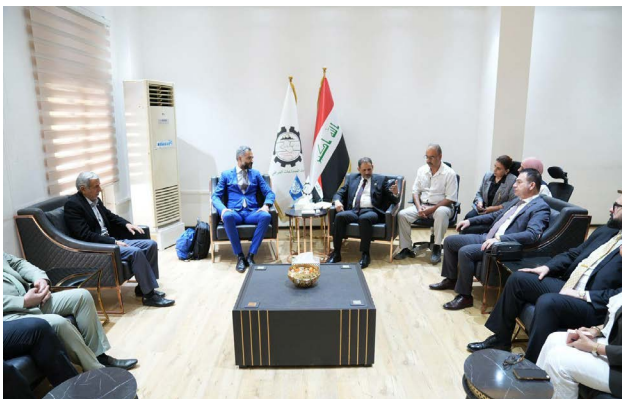
During the first leg of the mission in Basra and Nassiriya, the goal was to assess the autonomous progress of the activities within the UNIDO Entrepreneurship Development Centers (EDCs), meeting with more than 30 local businesses and institutions – including members of the Iraqi Federation of Industries (IFI) and the Iraqi Federation of Chambers of Commerce (IFCC) – to explore future synergies and consolidate long-standing partnerships with the local entrepreneurial ecosystem, supported for years through UNIDO-led projects.

The second part of the mission took place in Baghdad, where UNIDO ITPO Italy held a high-level institutional meeting with Mr. Alaa Mousa Al-Shubbar, Director General at the Ministry of Industry and Minerals and focal point for both ITPO Italy and UNIDO HQ projects in Iraq. A separate meeting was held with Mr. Salar Saleh, newly appointed Chairman of the Italy–Iraq Business Council at IFCC, also attended by Mr. Raed Jamal Al-Sammarraie, UNIDO ITPO Italy's Delegate for 2024. The delegation also participated in a series of consultations organized by colleagues from UNIDO Headquarters, led by Ms. Hanan

Hanzaz, Chief of the Arab Bureau, aimed at shaping the upcoming UNIDO Iraq Country Programme, involving key local stakeholders and institutional representatives.

Further engagements in Baghdad included a visit to the IFI for a meeting with President Mr. Adel Okab and a tour of the Business Center at IFI Headquarters – a facility equipped and made operational thanks to the technical assistance from UNIDO ITPO Italy and the support of the Italian Ministry of Foreign Affairs and International Cooperation (MAECI). A courtesy visit was also held with the new president and board of the Iraq Industrial Cities Corporation, long-standing beneficiaries of UNIDO ITPO Italy initiatives funded by the Italian Agency for Development Cooperation (AICS). In addition, the mission renewed its collaboration with Makers of Baghdad – a local innovation hub previously involved in joint activities, with the aim of exploring future synergies focused on youth entrepreneurship and innovation in agribusiness and fashion – and saw the participation in the Italian National Day celebrations, hosted by the Italian Ambassador to Iraq, H.E. Niccolò Fontana.

The positive outcome of UNIDO ITPO Italy's mission to Iraq reaffirmed its strategic role in fostering local industrial development in the country, supporting youth and women entrepreneurship, and building sustainable business ecosystems in Iraq through multilateral cooperation and long-term commitment.



SUSTAINABLE TECHNOLOGIES

IDENTIFIED AND PROMOTED TO
DEVELOPING COUNTRIES AND
COUNTRIES WITH ECONOMIES IN
TRANSITION



Iraq at Italian fairs and exhibitions

SIGEP 2025

UNIDO ITPO Italy organized and supported the participation of an Iraqi business and institutional delegation to the 46th edition of SIGEP – The World Expo for Foodservice Excellence, held from 18th to 22nd January in Rimini, Italy – to foster collaborations between Iraqi and Italian stakeholders in the food sector.

Among the five companies assisted, it is worth mentioning Maccannoli, which participated for the first time in SIGEP two years ago, when it had only one shop. Now the company has seven Italian-style coffee shops throughout Kurdistan – as well as a catering company with 200 employees and 20 points of sale throughout Iraq, equipped with products and machinery from Italian counterparts such as MEC3, La Marzocco, and Technogel.

The delegation took part in more than 70 B2Bs. Moreover, it is worth mentioning the presence of the Deputy Minister of Trade and Industry (MoTI) of Kurdistan who had a relevant meeting with the CBO of the Italian Exhibition Group (IEG), organizers of SIGEP, to explore future strategic activities in the Iraqi Kurdistan region.



K.EY 2025

Organized by IEG, K.EY – the Energy Transition Expo is the top fair at international level in Italy for renewable energy technologies, energy efficiency solutions, sustainable mobility and smart cities. In this context, UNIDO ITPO Italy organized the participation of 14 participants representing for a total of 10 companies and institutions. The delegation from Iraq held around 180 business meetings, with the aim to open new paths of cooperation in a strategic economic sector such as renewable energies, thus also in line with the environmental webinar series previously organized. Furthermore, the Iraqi delegation and IFI also gained extra visibility thanks to a booth provided free of charge by IEG thanks to the MoI facilitated by UNIDO ITPO Italy.



In 2025 several Iraqi delegates had the opportunity to join international trade fairs and exhibitions in Italy – also following the Memorandum of Understanding signed between the Iraqi Federation of Industries (IFI) and the Italian Exhibition Group (IEG), facilitated by UNIDO ITPO Italy in 2024 - to explore advanced technologies, broaden market opportunities, and build international partnerships through dedicated B2B sessions with Italian and global exhibitors at the fairs.



45

REPRESENTATIVES
FROM IRAQ



530

B2B/B2G



5

DEDICATED
BOOTHs

Macfrut 2025

UNIDO ITPO Italy took part in Macfrut 2025, organized by Cesena Fiera from 6th to 8th May 2025 in Rimini, Italy, by assisting an Iraqi business delegation arranged in collaboration with IFI.

The Iraqi delegation, producing dried and dehydrated fruit from Iraq, took part in business meetings with Italian and foreign companies during all three days of the exhibition. This allowed to highlight the interest of Italian operators in this emerging market, as well as the Iraqi companies to get acquainted with the latest trends and technologies in the sector.

The positive experience at the 2025 Macfrut – confirming once again its huge relevance at Italian and international level for the horticultural sector and related innovations – concluded with a meeting with the then Macfrut President Renzo Piraccini, thus paving the way to the mission of an Italian delegation in Iraq with a special focus on horticultural products and innovative agricultural equipment and solutions.



Tuttofood 2025

UNIDO ITPO Italy assisted a delegation from Iraqi companies and IFI to take part as exhibitors in 2025 TuttoFood, held in Milan from 5th to 8th May 2025. IFI exhibitors – well-structured Iraqi companies both in terms of production capacity and quality, with adequate certifications to export products to Italy and the EU, and strongly interested in collaborating with Italian companies – had the opportunity to showcase and promote their Made-in-Iraq food & beverage products, gather contacts of potential buyers, and discover the trends and consumer preferences in Italy and other EU countries.



DISCOVER THE
DELEGATION



IPACK-IMA 2025

With the aim to strengthen the competitiveness and the compliance with international packaging standards for the food sector, UNIDO ITPO Italy organized an Iraqi delegation composed of three business delegates operating in the food and packaging sector at IPACK-IMA 2025, held in Milan from 27th to 30th May. IPACK-IMA is the international trade fair of relevance for processing and packaging materials and technologies for the food and non-food world. The delegation featured three dynamic companies: Al-Sanobar Company, a well-established coffee brand, integrates production, packaging, and a retail chain that reflects Baghdad's cultural heritage; Baghdad Restaurants Guide provides ready meals and food products through specialized facilities, supplying a growing network of restaurant outlets; and Al-Tifl Chocolate Factory, a newcomer to the market, focuses on high-quality chocolate production and wholesale distribution.



Ecomondo 2025

UNIDO ITPO Italy took part in the 2025 edition of Ecomondo - The Green Technology Expo, held in Rimini from 4th to 7th November 2025, by organizing and supporting the participation in the fair of a delegation of 12 Iraqi companies from IFI operating in diverse sectors including plastic manufacturing, oil & gas, construction, healthcare waste management, and recycling.

The initiative allowed the delegation to conduct around 200 bilateral business meetings with Italian and international counterparts, fostering new partnerships and investment opportunities in crucial sectors such as environmental technologies, waste management and recycling.

In addition, a Memorandum of Understanding was facilitated by UNIDO ITPO Italy and signed between Saler Salah, President of the Italian-Iraqi Business Council (IIBC), and Alessandra Astolfi, Global Director of the Green and Technology Division of IEG, organizer of Ecomondo. This agreement aims to strengthen and institutionalize Iraq's industrial participation in Italy's leading international trade fairs managed by IEG, paving the way for deeper cooperation and sustainable industrial development between the two countries. Moreover, the definition of another MoU between IEG and the Italian Iraqi Business Council was also reached, thus facilitating the participation of Iraqi members of the IIBC to the next edition of SIGEP Fair in January 2026.





Private Sector Mission to Ghana - WACEE 2025

UNIDO ITPO Italy supported the Private Sector Mission to Ghana organized by UNIDO ITPO Germany from 10th to 14th November, contributing to a high-level European business delegation of over 20 companies active in clean energy, water solutions, and the circular economy. Through targeted outreach, UNIDO ITPO Italy facilitated the participation of three Italian entrepreneurs, strengthening Italy-Ghana industrial cooperation.

The mission included participation in the West African Clean Energy & Environment Trade Fair & Conference (WACEE), one of the most important regional platforms for clean technologies and circular economy solutions. B2B matchmaking, company visits, and engagement with public institutions and the African Development Bank, fostering concrete partnerships and technology exchange in support of sustainable industrial development.



Somalia: MoU signed between STS and Italian RE-CORD



UNIDO ITPO Italy facilitated the signing of a Memorandum of Understanding between the Italian private, not-for-profit research organization Renewable Energy Consortium for Research and Demonstration, (RE-CORD) and the Somali organization Serving Together for Social Development (STS).

This milestone, officially signed on 25th February 2025, follows the participation of RE-CORD, supported by ITPO Italy, in the 1st International Conference on Agri-Value Chain Investment in Somalia, held in Mogadishu in October 2024 and organized by the Somali Ministry of Agriculture and Irrigation and the Delegation of the European Union to Somalia.

The purpose of this MoU is to establish a collaborative framework for RE-CORD and STS to jointly implement projects in the south-central Somalia. Together, the partners are now actively seeking project opportunities in the region, with a particular emphasis on innovative technologies for sustainable agriculture and water conservation, such as biochar, developing climate resilient agricultural models and providing capacity building and technology transfer to local communities.

Supporting CITMA toward a more sustainable recycling sector in Cuba

From 26th to 28th February 2025 UNIDO ITPO Italy supported the mission to Italy of Leonel Diaz Camero, representing the Cuban Ministry of Science, Technology and Environment (CITMA) as Director of the Province of Sancti Spiritus, with the goal to foster a more sustainable recycling sector in Cuba.

B2B and B2G meetings were held with both the Italian Ministry of Environment and Energy Security (MASE) and CIE Tecnología Ambiental, an Italian company already operating in Latin America. CITMA stressed that the priorities of the Government of Cuba are to attract technologies to implement best practices in recycling sectors, such as plastics and electronic equipment, and to implement a project that is sustainable in the long term, thanks to the involvement of the private sector, especially SMEs. UNIDO ITPO Italy underlined its key role as coordinator in a potential project in this area, emphasizing the high potential of Italian technologies to implement circular-economy best practices in Cuba, as well as that this topic is part of the Italian government's priorities. Such a project has been approved and is currently under implementation.

The mission also included company visits to Rubber Conversion in Verona and Secit impianti S.r.l. of Gruppo Paoletti in Perugia, where the CITMA delegate had the opportunity to meet with local experts and witness firsthand the innovative Italian technologies and best practices in the field.



CAPACITY BUILDING AND ENHANCING THE DOMESTIC INVESTMENT

ECOSYSTEM IN DEVELOPING COUNTRIES
TO BETTER LEVERAGE FOREIGN DIRECT
INVESTMENT



Winter School for winemakers from Lebanon



From 3rd to 7th February 2025 UNIDO ITPO Italy supported the participation of a Lebanese delegation operating in the winemaking sector to the winter school held at and organized by its project partner the University of Udine.

The winter school provided the opportunity to foster know-how exchange between experts from Lebanon and the FVG Region on innovative and sustainable viticulture – addressing, among other topics, transformative adaptation from climate smart to climate resilient technologies, biotechnologies, mechanization, harvesting, and more.

After a concluding written examination, the in-class lessons were followed by multiple site visits to different winemaking companies in Udine, including Vigneti Pittaro, VCR in Rauscedo, Conte d'Attimis Manage, and Jermann-Antinori. The delegates also took part in B2B meetings with relevant Italian stakeholders – including national wine distributor Proposta Vini, who notably featured the six Lebanese producers in its publication about international wines for 2026.”



Lebanese Delegate awarded during 6th International Woman Award

Claudine Touma, entrepreneur from Lebanon operating in the wine sector, took part in the 6th edition of the International Woman Award by the Evento Donna Association, held in Rome on 17th September 2025, and was awarded in the Entrepreneurship category for her inspiring work in industrial development and commitment to driving impact and innovation.

UNIDO ITPO Italy had previously supported the Lebanese entrepreneur during multiple activities organized within the framework of the project “Twinning partnership for sustainable small and medium-sized enterprises development in Lebanon”, funded by the Autonomous Region Friuli Venezia Giulia.

On the sidelines of the Award, the Lebanese delegate was supported by UNIDO ITPO Italy in a meeting with the W20 Italy's presidency and upper management, to advance women's empowerment and strengthen global connections for the involvement of women in decision-making processes.



Training on regulatory frameworks and certifications to Egyptian textile manufacturers and business-supporting organizations



On 16th and 17th June 2025 UNIDO ITPO Italy held the training “Evolving Textile International Regulatory Frameworks and the role of voluntary Certifications”, focused on international and EU regulatory frameworks and the adoption of certifications to enhance the competitiveness of Egyptian textile manufacturers in the global market.

Conducted in collaboration with Italian academia including PIN Foundation, University of Florence and ARCO Laboratory, the two-day workshop was attended on the first day by 17 representatives from 9 industry associations, while on the second day by 27 specialists from 17 textile manufacturers, underscoring UNIDO’s commitment to supporting Egypt’s textile sector in navigating global market dynamics.

The agenda was designed to equip participants with essential knowledge and strategies to navigate the complexities of compliance requirements and buyer expectations, providing an overview of global market trends while showcasing the evolution of consumer expectations and the growing relevance of ESG practices in the textile industry. A significant focus of the workshop was on reviewing existing regulations and those set to come into effect in the EU and US—key markets for Egyptian cotton textile products and the broader Egyptian textile and apparel sectors. Participants also learned about the critical role that standards and certifications play not only in ensuring compliance with buyers’ requirements and market regulations, but also in enhancing business performance, overall efficiency, and ultimately leading to cost savings when implemented effectively.

A keynote speech by Mr. Stefano Albini, recently nominated Vice President of the Italian Federation for Fashion and Textile (Confindustria Tessile Moda) and President of Cottonificio Albini, kicked off the first day, highlighting new trends in the EU market, as well as challenges and opportunities for the Egyptian textile industries. Mrs. Noha el Gazzar from OETI, Egypt’s accredited service provider for OEKO-TEX certification, delivered an insightful presentation detailing how OEKO-TEX has evolved to align with international regulations. Her practical experience within the Egyptian context provided manufacturers with actionable insights to embed social and environmental due diligence in their companies, using the certification as a tool. Participants also engaged in discussions and group exercises around ESG, due diligence, traceability, and transparency – essential elements for meeting buyer demands.



Training of Trainers in collaboration with Zest Innovation for business managers from Iraq

Thanks to the technical support of Zest Innovation, the Training of Trainers “Development of the Iraqi Innovation System” was held in Rome from September 29th to October 3rd, 2025. The course was organized by UNIDO ITPO Italy for a delegation of business managers representing the Federation of Iraqi Industries (IFI) and other public and private stakeholders in the country.

During the five-day training at Zest, the five Iraqi managers participated in various seminars, workshops, mentoring sessions, and peer-learning activities with experts on innovation and industrial development, sharing international experiences and best practices to be applied to the Iraqi context. To crown the initiative, the program concluded with a certificate award ceremony, which was also attended virtually by the President of IFI, reaffirming the strong commitment shared by all parties involved to promote international cooperation and innovation as levers for inclusive and sustainable industrial development in Iraq, in line with UNIDO’s mandate.



“UNIDO ITPO Italy has been working with Iraq for years to support the local private sector through the implementation of technical assistance initiatives for institutions, associations, and businesses. In recent years, we have focused on the IFI Business Center, for which we are now developing services and training to equip it with an incubator that promotes innovative bottom-up ideas, starting with the agribusiness sector, with the aim of helping strengthen the national startup ecosystem. The strategic role of UNIDO ITPO Italy is in fact in building multi-stakeholder partnerships geared towards sustainability through synergies between academia, the startup ecosystem, traditional industry, venture capital and finance, the third sector, and NGOs—including through indirect support for the Italian startup ecosystem through internationalization opportunities, convergence between business and development cooperation, and strategic partnerships with new innovation hubs in developing countries.”

-- Andrea Carapellese, Deputy Head of UNIDO ITPO Italy



IFI: Ceremony marks Delivery of Zest Training Curriculum



On 3rd November 2025, the Ceremony for the Delivery of the Zest Training Curriculum was held at the Iraqi Federation of Industries (IFI) headquarters in Baghdad, highlighting IFI's strong commitment and ability to apply the knowledge and skills gained during the five-day training workshop in Rome.

Attended by around 70 participants, including representatives from Iraqi universities, banking institutions, the Ministry of Industry, the Prime Minister's Office, and IFI board members, the event featured a joint presentation by four of the five IFI team members on venture capital and its cycle, one of the key topics from the Rome training. This was followed by a presentation titled "Khelal," showcasing a practical entrepreneurship example that reflected the main elements of the training.

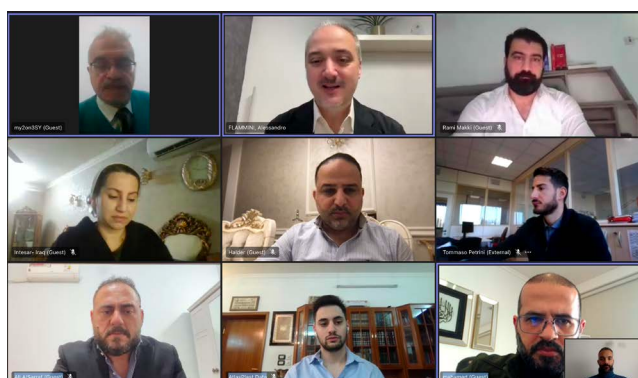
The ceremony opened with remarks from UNIDO staff in Iraq, who underlined the importance of advancing private sector development and reducing reliance on government employment, as well as the ongoing successful journey between IFI and UNIDO.

Sharing experiences on the development of a ceramic and construction materials industry in Iraq: The Italian example

The online discussion "Sharing Experiences on the Development of a Ceramic and Construction Materials Industry in Iraq: The Italian example" organized by UNIDO and held on 17th January 2025, brought together Iraqi and Italian industry leaders from both the public and private sector to explore the potential for growing Iraq's ceramic production sector. The conversation centered on Iraq's raw material resources, rising market demand, and how Italy's expertise in ceramic products and technologies could help strengthen local manufacturing.

Iraqi participants — including representatives from the Industrial Cities Corporation (ICC) of the Iraqi Ministry of Industry and Minerals, as well as local companies — highlighted the country's competitive advantages, such as abundant raw materials and low-cost energy, but pointed out that Iraq remains heavily reliant on imports for its ceramic needs, and emphasized the need for clear standards and regulations to foster fair competition and improve local production quality.

From the Italian side, experts from UNIDO ITPO Italy and SACMI, presented advanced ceramic production technologies that could enable Iraq to develop a sustainable and high-quality industry, acknowledging the



long-term economic benefits and potential returns of the initial investment.

Both Iraqi and Italian stakeholders agreed to collaborate on developing national standards for ceramics, conducting feasibility studies for new investments, and organizing events to promote Italian technology in Iraq. UNIDO reaffirmed its commitment to supporting these initiatives, aiming to create a more self-sufficient and robust ceramic industry in Iraq.

Launch of the Eco-Vogue Academy in Iraq



On 15th November 2025, UNIDO participated in the official launch of the Eco-Vogue Academy (EVA) in Baghdad. Organized by Al-Farabi University and Earth Weavers, the Academy aims to equip students and entrepreneurs with technical skills in fashion design through a curriculum focused on luxury, sustainability, and entrepreneurship, building a new generation of Iraqi designers ready to compete nationally and internationally.

The launch follows training courses delivered at the Iraqi Federation of Industries (IFI) in December 2024 by Accademia Della Moda (IUAD). Several former trainees have since become EVA members, tutors, and representatives of Earth Weavers. ADM's involvement – facilitated by UNIDO – was key in shaping up the concept of the EVA, and the institution is now providing advisory support toward its academic accreditation.

This milestone is a concrete result of UNIDO's project in Iraq, as the involvement of ADM in the establishment of EVA contributes directly to fostering a new generation of Iraqi fashion professionals and entrepreneurs for local industrial development.

Meeting with Cuban CITMA and Cuban Embassy in Italy

On 28th May 2025 UNIDO ITPO Italy had the pleasure of meeting with Prof. Rudy Montero Mata, Vice Minister of Science, Technology and Environment (CITMA) of Cuba, Mrs. Bárbara Calcedo, Director General of Economy and Human Resources at CITMA, and H.E. Mirtha Granda Averhoff, Ambassador of Cuba in Italy, to discuss the new cooperation initiative to advance sustainable and inclusive economic development in Cuba.

Building on the experience of a project previously implemented by UNIDO ITPO Italy for the benefit of Cuba, this new mission will focus on promoting a circular economy and green industrial innovation, particularly in the Province of Sancti Spiritus. At the heart of the initiative is the creation of a Regional Innovation Center for Circular Economy (CCE). UNIDO ITPO Italy is



grateful for the strong collaboration with CITMA and the support of the Cuban Embassy in Italy and looks forward to jointly advancing this impactful initiative.

Meeting with Egyptian Minister of Planning, Economic Development, and International Cooperation



On 12th October 2025, UNIDO ITPO Italy held a fruitful meeting in Rome with Mrs. Rania Al-Mashat, Minister of Planning, Economic Development, and International Cooperation of Egypt, to discuss UNIDO's ongoing activities in the country, with a particular focus on ITPO Italy's initiatives. The meeting centered on strengthening the cotton and textile value chain and upcoming investment promotion initiatives in Egypt. These efforts are fully aligned with the Italian Government's Mattei Plan, supporting inclusive economic growth, knowledge sharing, and reinforced Euro-Mediterranean cooperation.

Special attention was given to the Egyptian cotton-textile industry supported within the framework of UNIDO ITPO Italy's AICS-funded "The Egyptian Cotton Project". Within this initiative, Italian companies are actively contributing to sustainable production, skills development, and industrial innovation. The discussion also highlighted how public-private partnerships and international collaboration can deliver tangible benefits for local industries, updated skills frameworks to foster youth employment, and sustainable development.

SYNERGETIC COLLABORATION

WITHIN THE ITP NETWORK, UNIDO,
THE UN SYSTEM IN HOST COUNTRY
AND RELEVANT INSTITUTIONS IN THE
COUNTRY AND BEYOND



1st Steering Committee of the Egyptian Cotton Project - Phase II

The 1st Steering Committee of the Phase II of the Egyptian Cotton Project was held on 24th February in Cairo, at the premises of the Ministry of Industry of Egypt and in the presence of 20+ representatives from different public and private stakeholders in the field, among which UNIDO ITPO Italy, UNIDO Egypt, the project donor the Italian Agency for Development Cooperation (AICS), the Egyptian Ministry, and the Egypt Cotton Association, among others.



UNIDO ITPO Italy supports study tour of Somali incubators

From 26th May to 2nd June 2025 UNIDO Somalia, together with the European Union and its local and international partners, organized an extensive multi-country study tour across Europe for members of selected Somali incubators to allow them to share information and knowledge on global best practices in innovation and entrepreneurship, and to foster international partnerships with European incubators.

UNIDO ITPO Italy supported the organization of the study tour by facilitating meetings with stakeholders in Trieste and Rome, including the Friuli Venezia Giulia (FVG) Autonomous Region, the Chamber of Commerce of Venezia Giulia, FINEST, University of Trieste, Alliance of Biodiversity International and CIAT, Zest Group, and more.



Overall, the study tour focused on emerging technologies in agriculture, climate action and the creative industry, and brought the Somali representatives to Rome, Treviso and Trieste in Italy, to Sežana in Slovenia, and to Vienna, Austria.



UNIDO ITPO Heads Meeting in Shanghai



From 10th to 12th June 2025, UNIDO ITPO Italy joined the UNIDO ITPO Heads Meeting held in Shanghai, China, hosted by UNIDO ITPO Shanghai and joined by all UNIDO ITPOs worldwide.

During the various meeting sessions, the focus of discussions was on the challenges, successes, and collaborations among UNIDO ITPOs. Among the themes also the UNIDO General Conference, held in Riyadh in November 2025, and the key role to be played within by investment promotion.

The meeting also represented an opportunity to inaugurate the new UNIDO ITPO Shanghai premises, made available by the Pudong Municipality, and to take part in the 11th edition of the China (Shanghai) International Technology Fair. Notably, the event featured a UNIDO booth and a dedicated panel on the role and contribution of ITPOs, held on the 2025 UNIDO Day on 12th June.



During her speech, UNIDO ITPO Italy's Head Ms. Diana Battaggia highlighted successful experiences from Italy in promoting the integration of female entrepreneurship and industrial innovation.



Ukraine Recovery Conference 2025



On the road to the Ukraine Recovery Conference 2025, UNIDO and ITPO Italy took part in the URC 2025 Preparatory Event dedicated to the Business Dimension, held at Palazzo Lombardia in Milan on 5th March 2025. Organized by the Italian Ministry of Foreign Affairs and International Cooperation (MAECI), the Ministry of Foreign Affairs of Ukraine, the Ministry of Economy of Ukraine, and Lombardy Region, with the support of the Italian Trade Agency (ITA), this URC 2025 preparatory event was aimed at mobilizing the private sector for reconstruction and sustainable economic development in Ukraine.

At the preparatory event, UNIDO moderated the manufacturing and processing industries working session, held in the plenary conference area, and organized in collaboration with UNIDO ITPO Italy a workshop on its green industrial recovery programme for Ukraine. The workshop notably featured, among the relevant 20 institutional and business representatives attending, the participation as speakers of the First Deputy Minister of Economy of Ukraine, Oleksii Sobolev, and CEO and CTO of Danieli Group, Rolando Paolone, sharing their model for the modernization of steelworks in Ukraine. At the Ukraine Recovery Conference 2025, held in Rome at conference center La Nuvola on 10th and 11th July 2025, UNIDO ITPO Italy supported the participation of a high-level delegation from UNIDO headquarters. Led by Yuko Yasunaga, UNIDO Deputy to the Director General and Managing Director of the Directorate of Corporate Services and Operations, the UNIDO delegation joined the high-level URC 2025 plenary session, organized and moderated side panel sessions, took part in meetings with relevant stakeholders attending the event, and also visited UNIDO ITPO Italy's premises to discuss potential synergies.

Ukraine Recovery Conference

10-11 July 2025 - Rome, Italy



Private Sector Solutions for Food Security: ITPO Germany's delegation meets Rome-based UN Agencies at ITPO Italy

On 30th September 2025, a private-sector delegation of 35 European companies organized by UNIDO ITPO Bonn, Germany in collaboration with UNIDO ITPO Italy was hosted at ITPO Italy premises to meet with Rome-based UN Agencies, namely the Food & Agriculture Organization (FAO) and the World Food Programme (WFP). This successful event was part of a two-day mission of the delegation, also featuring visits to other Rome Based Agencies, including the International Fund for Agricultural Development (IFAD).



During the roundtable, representatives of WFP, FAO, and UNIDO discussed partnerships and procurement opportunities, sharing best practices and lessons learned from collaborations between UN and the private sector. The following session featured multiple presentations from companies operating in the field of sustainable agricultural mechanization and farming systems; food processing, storage, and loss reduction; renewable energy and climate-smart agrisolutions; and innovation, digitalization, and skills development - with a focus on working experience in remote, conflict-prone, resource-scarce countries.

Green Industrialization in Africa: Leveraging the Italian Ecosystem under the Mattei Plan



On 14th October 2025, UNIDO ITPO Italy hosted its roundtable “Green Industrialization in Africa: Leveraging the Italian Ecosystem under the Mattei Plan”, aimed to create a strategic discussion forum bringing together key public and private stakeholders from the Italian System.



The initiative focused on three thematic pillars: sustainable industrialization in Africa in the cement, steel, and energy sectors; strategic vision of the Mattei Plan and synergies between institutions and the private sector; and UNIDO's role in coordinating with the Italian system to develop long-term projects.

The discussion – featuring an institutional remarks session followed by a technical roundtable, with the participation of representatives from UNIDO, the Italian Ministry of Foreign Affairs and International Cooperation (MAECI), the Italian Agency for Development Cooperation (AICS), the Friuli Venezia Giulia Autonomous Region, Enel Foundation, Terna S.p.a, Rina S.p.a, Danieli Group, and further companies, associations and universities – allowed participants to gather insights, share experiences, and define a concrete, long-lasting, and inclusive international cooperation plan that takes into account the needs of the target countries and all stakeholders involved.



Vienna Food Safety Forum 2025



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On the occasion of the Vienna Food Safety Forum 2025, held at UNIDO headquarters from 10th to 12th June 2025, UNIDO ITPO Italy facilitated the participation of Mr. Adriano Di Pasquale, Head of Bioinformatics at IZSAM - Ministry of Health Unit in Italy, as panelist.

The speaker joined the panel session titled "Machine Learning for Improved Food Safety Practices: Enhancing Surveillance and Regulatory Oversight". The session explored how machine learning can improve food safety surveillance and regulatory oversight efficiency, with case studies illustrating how machine learning enhances regulatory oversight, reduces the risk of foodborne illness outbreaks, and facilitates safe trade. The session also addressed the challenges of data quality, model validation, and integration of machine learning into existing regulatory workflows, as well as the importance of human expertise and judgment in interpreting and acting upon machine learning insights.

UNIDO GGID - Global Green Industrialization Dialogue

UNIDO ITPO Italy participated in the Global Green Industrialization Dialogue (GGID) by UNIDO, held at UNIDO headquarters in Vienna on 7th and 8th July 2025, by facilitating the participation of Rolando Paolone, CEO and CTO of Danieli Group, as a panelist.

Joining the roundtable "From Pipeline to Offtake: Unlocking Demand for Green Industrial Investment", the delegate highlighted how green industrialization is a priority requested by the younger generation, and the importance of optimizing the purchasing of green and sustainable materials through public and private procurement. He also stressed the engagement of the private sector in leveraging investments in low-carbon energy manufacturing processes and reduce production costs.

His participation in the event provided interesting insights from a top-tier leader of the Italian manufacturing sector, successfully contributing to the discussion and to the overall objective of UNIDO's GGID.



PHOTO CREDIT: ©UNIDO/FLICKR

UNIDO and Zest Innovation Conclude Co-Design Workshop to Boost Entrepreneurship in Fragile Contexts



UNIDO and Zest Innovation have successfully concluded a two-day expert co-design workshop focused on strengthening entrepreneurial ecosystems in fragile contexts.

Hosted at Zest Innovation's headquarters "The Zest Hub" in Rome on 4th and 5th November 2025, the session brought together representatives from UNIDO Somalia and ITPO Italy, innovation experts, and private sector leaders to co-develop a practical and scalable framework for supporting entrepreneurship in fragile environments. Discussions emphasized the critical role of capacity building, mentorship, access to finance, and institutional strengthening in empowering entrepreneurs to create lasting impact in challenging settings.

Participants exchanged experiences and identified actionable strategies to enhance collaboration among development partners, the private sector, and local institutions. The workshop resulted in the joint design of a framework that includes operational guidelines for field implementation, as well as a shared action plan to pilot and scale the approach across multiple countries.

Reflecting UNIDO's mandate, the initiative underscores a shared commitment to promoting economic resilience, opportunity, and innovation as key drivers of inclusive and sustainable industrial development even in the most fragile contexts.



ITPO ITALY OTHER SERVICES



UNIDO ITPO Italy

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INDUSTRIAL DEVELOPMENT ORGANIZATION

ITPO

INVESTMENT AND TECHNOLOGY
PROMOTION OFFICE

UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION
Progress by innovation

Codeway Expo 2025



UNIDO ITPO Italy joined the 2025 edition of Codeway Expo, the international cooperation and sustainable development expo taking place in Rome, Italy at the Fiera di Roma premises from 14th to 16th May 2025.

Featuring its own institutional stand at Codeway throughout the entire duration of the expo – notably visited by the Italian Deputy Minister of Foreign Affairs and International Cooperation (MAECI) Edmondo Cirielli –

UNIDO ITPO Italy organized and moderated the following events and panel sessions: “Projects, challenges, and opportunities: unfolding the sustainability and economic growth of the textile-apparel industry in Africa”; “Digitalization and Global Opportunities in the Livestock Sector: Harnessing Innovation for Growth”; and “Innovation, Business and Youth – Teaming up for Development”.



The first panel was about opportunities and challenges of developing a sustainable textile and apparel industry in different African countries, and presented UNIDO initiatives supporting local value chains in cotton-producing countries exploring how sustainability, value addition, and recycling could strengthen Africa's role in global textile production.



The second panel was dedicated to the digital transformation of the livestock sector, and discussed how technologies such as IoT, AI, and machine learning can improve productivity, sustainability, and efficiency, with particular focus on Pakistan as a promising market.



The third panel, opened by the welcome remarks of His Excellency Saywan Barzani, the Ambassador of Iraq to Italy, gathered the most relevant Italian stakeholders in the field of innovation to share their challenges, best practices, and opportunities to support collaboration among incubators, academia, investors, and institutions in developing countries such as Iraq and strengthen local innovation ecosystems and youth-led entrepreneurship.



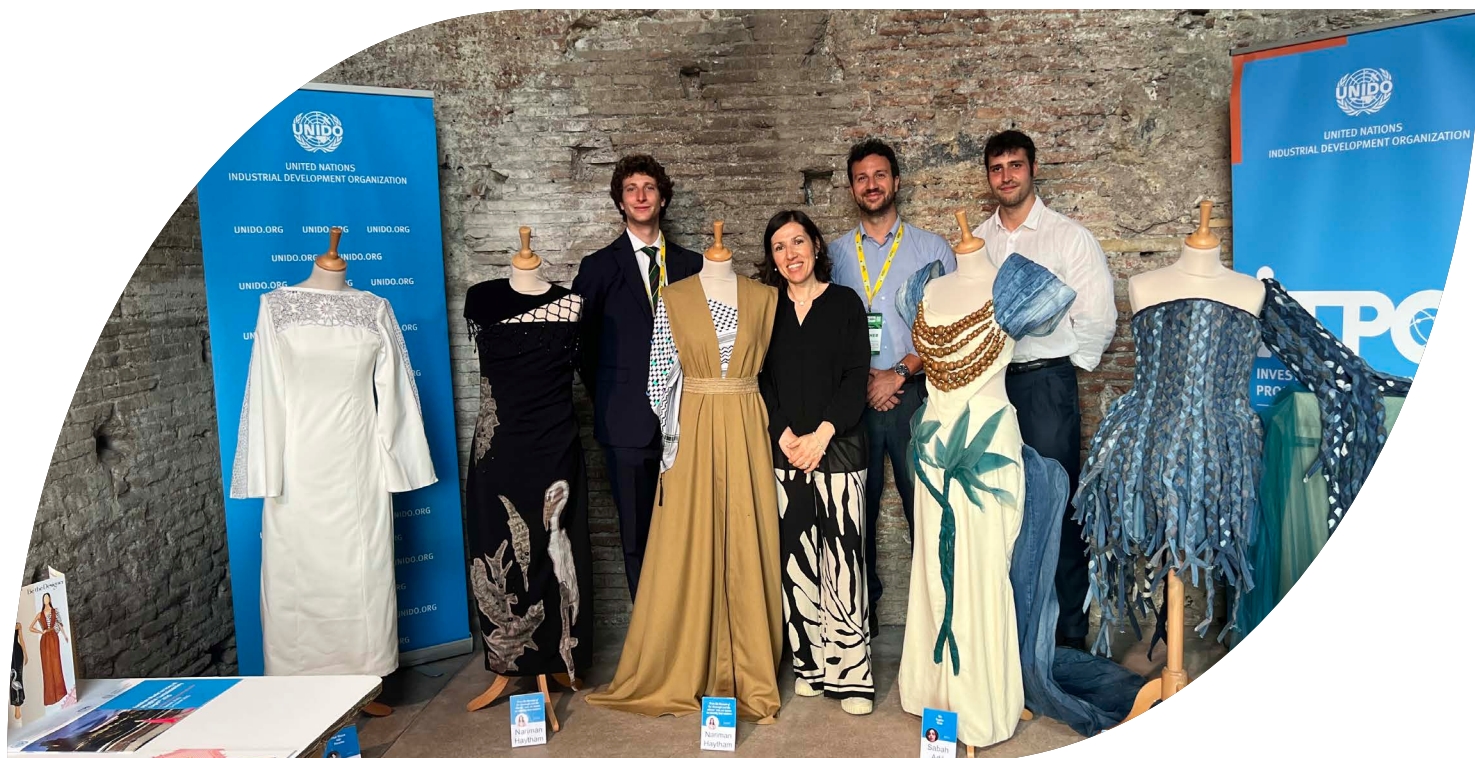
On 13th October 2025 UNIDO ITPO Italy joined the press conference presenting the upcoming edition of CODEWAY Expo – Business for Cooperation 2026, hosted at the Italian Ministry of Foreign Affairs and International Cooperation (MAECI) and attended by over 100 participants from institutions, the private sector, and the development community.

During his intervention, the Deputy Head of UNIDO ITPO Italy, Andrea Carapellese, underlined how CODEWAY serves as a key platform to connect all actors in development cooperation, fostering dialogue and concrete project generation. He reaffirmed UNIDO ITPO Italy's long-standing support for the initiative, which has been used as a space to organize workshops, roundtables, and delegations that link Italian companies with partners from developing countries – transforming ideas into impact and partnerships into sustainable growth.

At Codeway Expo 2025 UNIDO ITPO Italy also hosted the UNIDO National Advisor and focal point for the Iraqi Federation of Industries (IFI) Sanaa Mohesin, to strengthen visibility and networking with exhibitors and visitors, as well as the students winners of its "Agrifood Sustainability for Iraq - The Marketing Challenge" organized in collaboration with the European Institute of Innovation for Sustainability (EIIS).



Phygitl Sustainability Expo® 2025



Building on its successful participation and experience at the 2024 Phygitl Sustainability Expo®, UNIDO ITPO Italy took part in the 2025 edition of the event organized by the Sustainable Fashion Innovation Society, held at the Trajan's Market in Rome on 5th and 6th June 2025, by supporting and showcasing once again selected fashion collections Made in Iraq.

The Iraqi collections are the work of three young Iraqi female stylists: Nariman Haitham, diving into the enchanting depths of the Iraqi Marshes, drawing inspiration from the fluidity of fishermen's nets, the traditional attire of the marshlands' native people, and the authentic patterns of the Iraqi Shemagh; Sabah Adil, whose intersection of ancient traditions and futuristic vision culminates in a vibrant fusion of heritage and innovation, highlighting the limitless creative and innovative endeavors of women as pioneers; and Teba Firas, inspired by the rich history and architecture of Iraq and its intricate geometry and natural ornamentation.

Their presence at the Phygitl Sustainability Expo® highlighted the fusion of sustainable fashion with traditional craftsmanship and innovative practices, reflecting UNIDO's commitment to fostering inclusive and sustainable industrial development in Iraq, in alignment with its global mandate.



DISCOVER THE
STYLISTS

EIIS Summit 2025



UNIDO ITPO Italy took part in the EIIS (European Institute of Innovation for Sustainability) Summit 2025, held on 16th and 17th May at Palazzo Taverna in Rome, strengthening cooperation between Italy and Iraq in the agribusiness sector.

Thanks to the joint efforts of UNIDO ITPO Italy and EIIS, three key Iraqi stakeholders joined the EIIS Summit 2025: Sanaa Jawad Mohsin, National Advisor of the Iraqi Federation of Industries (IFI); Muthanna Raheem Waeli, representative of the Iraqi Ministry of Agriculture; and Nasri Ali Nasri Shaham, entrepreneur and founder of the startup HIIXS, active in the agribusiness sector and a member of the winning team of the “Agrifood Sustainability for Iraq – The Marketing Challenge”, launched in 2024 by EIIS and UNIDO ITPO Italy. Over the course of the two-day event, the Iraqi representatives engaged in strategic networking with institutions, lecturers, international stakeholders, and Italian companies operating in agrifood.

Muthanna Waeli and Nasri Shaham participated as speakers in the panel “Bridging East and West for a Sustainable Future”, moderated by EIIS President Carlo Alberto Pratesi and joined by Raffaele Maiorano, Director of the Master in Sustainable Agrifood System Management - and in a workshop for raising awareness and co-creating win-win solutions to the major challenges of climate change and sustainable agro-industrial development. Drawing from real-world challenges in the Iraqi market, including structural barriers and communication gaps, EIIS alumni engaged in a collaborative effort to identify opportunities for East-West cooperation and shaped a shared vision for cross-border collaboration.



The event also spotlighted the Master in Sustainable Agrifood System Management, developed with key partners FAO, IFAD, WFP, and UNIDO ITPO Italy, and focused in this edition on Iraq. Sanaa Jawad Mohsin's presence reinforced IFI's role as a local institutional partner to UNIDO ITPO Italy and EIIS, supporting private sector development and youth innovation through the Business Center backed by UNIDO's initiative. The success of the UNIDO ITPO Italy and EIIS collaboration also resulted in Iraq's inclusion in the EIIS Alumni network, expanding its international reach and fostering stronger cooperation between institutions, businesses, and innovators.

Premio Impresa Ambiente 2025

UNIDO ITPO Italy took part in the award ceremony of the 12th edition of the Premio Impresa Ambiente, the highest Italian recognition for companies pioneering best practices for sustainability, held on 11th April 2025 in Venice, Italy.

Under the category “Best process/technology for the recycling and transformation of textile waste”, UNIDO ITPO Italy’s Head Diana Battaglia presented a special award to the participating company Nazena, for their innovative approach to the management of textile waste by adopting innovative technologies which transform waste into new materials, thus contributing to the circular economy and a more sustainable future.



EIIS Graduation Ceremony - Master in Sustainable Agrifood System Management



On 17th October 2025, UNIDO ITPO Italy took part in the Graduation Ceremony of the Master in Sustainable Agrifood System Management, co-organized with the European Institute of Innovation for Sustainability (EIIS).

Hosted at the prestigious Palazzo Taverna in Rome, the event celebrated the achievements of the program’s first cohort, featuring dynamic live pitch sessions from five student groups. Each team presented innovative projects addressing the nexus between agriculture and marketing in Iraq, with a special focus on strengthening strategic local supply chains such as tomatoes and dates.

Representing UNIDO ITPO Italy, Deputy Head Andrea Carapellese joined the EIIS team in evaluating the final presentations and selecting the winner of the Challenge, marking the culmination of a successful first edition of the master’s program – with the second edition almost completed and the third one already underway.

IABW - Italia Africa Business Week

On 24th January 2025 UNIDO ITPO Italy joined the 8th edition of the Italia Africa Business Week (IABW) by taking part as a panelist in the panel session “Fashion without borders: Afro-Italian synergies in the fashion sector”.

During the session, several representatives of textile entrepreneurship shared their experiences in the Italy-Africa exchange and focused on the need for greater synergies at institutional and private level, especially to enhance the role of diasporas around the world. UNIDO ITPO Italy highlighted its role in supporting the fashion and textile sectors in Egypt and Ghana, as well as the potential for further collaborations in the framework of the Mattei Plan. Finally, among the various guests, the Ambassador of Niger, H.E. Fatimata Cheiffou, underlined the key role of Italian cooperation in the Mediterranean, to guarantee support and prosperity to the Sahel region.



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4th Arab Italian Business Forum by JIACC and Unioncamere

UNIDO ITPO Italy joined the 4th edition of the Arab Italian Business Forum, held on 28th January 2025 in Rome and organized by the Joint Italian Arab Chamber of Commerce (JIACC) and Unioncamere, by moderating the panel “Agritech & Food Security: Innovation for Sustainability in the Arab Region”.

In the presence of around 100 representatives from companies and institutions from Italy and the Arab world, the panel indicated water supply, desertification and soil fertility as the main challenges to be faced, mainly through the driver of innovation developed by the private sector, facilitated by the strategic choices of governments, and supported by the role of international organizations.

MICS Roadshow in Bari

UNIDO ITPO Italy joined the roadshow “The future of Made in Italy between sustainability and metaverse. Toward new business models” organized by Made in Italy Circolare e Sostenibile (MICS) and held in Bari on 6th March 2025.

Taking part as speaker in the panel session of the event titled “World, Europe, territories: initiatives for sustainability”, UNIDO ITPO Italy highlighted its key role with special mentions to several activities carried out in the field. Among these, its current ongoing project dedicated to cotton in Egypt, and project on circular-economy textile in Ghana.



WTCA Global Business Forum 2025

On 7th April 2025 UNIDO ITPO Italy took part in the Global Business Forum (GBF) organized by the World Trade Centers Association (WTCA) and held in Marseille, France, to introduce UNIDO's Blue Industry Programmatic Framework and its work in the field around the world.

In this framework, at the WTCA GBF ITPO Italy highlighted the comprehensive approach of UNIDO's Blue Industry Programmatic Framework – integrating policy development, capacity building, and technology transfer at macro, meso, and micro levels – and selected success stories, including UNIDO activities in Somalia, for value-chain development and industrialization strategies to enhance the blue economy in both traditional and innovative sectors.

Virtual Economy & Sustainable Tourism Forum

UNIDO ITPO Italy participated in the Virtual Economy & Sustainable Tourism Forum, held in Monte-Carlo, Monaco on 6th June 2025. Organized by DWorld VR, the Forum united leading public institutions, forward-thinking corporations, and visionary individuals to create transformative action plans that shape thriving, resilient virtual economies, unlocking unprecedented opportunities for innovation, inclusion, and global prosperity.

At the event, UNIDO ITPO Italy Deputy Head Dino Fortunato shared insights on how digital transformation can drive inclusive and sustainable growth, particularly in tourism and agri-business across developing and least developed countries. From a woman farmer in Somalia accessing real-time market prices, to a tourism cooperative in Lebanon offering virtual tasting experiences to diaspora communities, digital tools and platforms such as e-commerce, blockchain, and immersive technologies, can unlock access, visibility, and opportunity for small producers, cooperatives, and entrepreneurs around the world.

1st Made In Italy Innovation Forum

At the 2025 Made in Italy Innovation Forum, held from 23rd to 25th June 2025 in Cernobbio and promoted by Made in Italy Circolare e Sostenibile (MICS), UNIDO ITPO Italy joined the plenary panel session “World, Europe, and Italy: ideas for sustainable development” to strongly reaffirm its mandate of accelerating inclusive and sustainable industrial development in developing countries through innovation-driven cooperation and solid partnerships.

The plenary provided an opportunity to present concrete examples of this approach, such as the circular textile project in Ghana, tackling the dual challenge of second-hand clothing imports and local textile waste, while fostering synergies between Italian and Ghanaian innovation ecosystems.

The Forum also highlighted the strategic relevance of the Italian production model. Italian SMEs and industrial clusters, thanks to their flexibility, specialization, and ability to innovate sustainably, serve as a replicable reference for emerging economies. This is reflected in UNIDO’s initiatives such as The Egyptian Cotton Project, and for off-grid water and energy access in Somalia –



through collaboration with Genius Watter – where Italian technologies tailored to local contexts are generating positive environmental, economic, and social impact.



Luiss Career Day for Social Impact

UNIDO ITPO Italy joined the 2025 edition of the “Luiss Career Day for Social Impact”, held on 5th March at the premises of Luiss University in Rome, with a dedicated desk among multiple national public and private stakeholders of interest for young talents.

The Career Day allowed to meet with students and graduates of the Luiss Graduate School, as well as students and alumni of its Masters programs of the School of Government and School of Law, and to provide them with information about UNIDO’s mandate and guidance toward a career in the field of international organizations.

Conference for Italfluid 50th anniversary



Founded in 1975, today Italfluid is the first Italian integrated service company with a large international

corporate group present in 8 different countries with 12 permanent shipyards and workshops. Attended by around 300 personalities from the private and institutional sectors, the event held on 27th June 2025 saw the participation of delegations from Iraq, Algeria, Morocco, and many other countries from the MENA Region. From Italy, high-level representatives of MAECI, Abruzzo Region, Confindustria Abruzzo Medio Adriatico, Confindustria Basilicata, SACE, National Technology Cluster for Blue Technology, ENI, and universities also took part in the panels.

UNIDO ITPO Italy's intervention in the conference was dedicated to inform the audience about its support to Iraq, in the effort to minimize the environmental impact of its local oil & gas industry. Special emphasis was dedicated to its webinar organized in 2024 with the Society of Petroleum Engineers (SPE) and its delegation from Iraq to Ecomondo 2025 and IVS 2026.

The Masterclass on the Environmental Webinars Series for Iraq

Based on the new green policies adopted by Iraqi institutions, together with SPE Italy and the three SPE sections operating in Iraq, a dedicated series of webinars on the main environmental issues affecting Iraqi civil society and industrial sectors was organized by UNIDO ITPO Italy in 2024 to assess the effective environmental problems related to air, water and soil pollution and offer, through the mobilization of Italian companies, technologies, solutions, and best practices to mitigate the impact of oil & gas industry in the ecosystem.

This Masterclass, held on 10th September 2025 and organized by UNIDO ITPO Italy in collaboration with

SPE GAIA, the international environmental section of SPE, retraced the path that led to the collaboration with the SPE and which gave life to the first series titled "The Green Transition in Iraq: An Overview of the Main Environmental Issues and Needs in the Regions of Baghdad and Basra" and the subsequent "Decarbonizing Iraq: Exploring Technological Solutions for Environmental Challenges", and was attended by more than 350 personalities and executives from Iraq and Italy, contributing to improve the environmental and economic dialogue between the two countries.

Innovation Forum

UNIDO and ITPO Italy were pleased to participate in the Terna Innovation Zone Forum on 27th November 2025. The Terna Innovation Zone Tunis (TIZ) is the first innovation hub launched by the Italian company in Africa, with the goal of supporting the local startup ecosystem in its international expansion, promoting collaboration between Italy and Tunisia, and contributing to building stronger bridges between corporate innovation needs and Tunisia's growing entrepreneurial talent.

The Forum provided an opportunity to celebrate the conclusion of the Global Scaleup Programme 2025,

which involved five Tunisian start-ups in scaling and internationalization activities, and to preview the guidelines for the Open Innovation 2026 programme.

In its keynote speech, UNIDO ITPO Italy emphasized the key role played by international cooperation and global governance in driving innovation in crucial industrial sectors such as energy access and cleantech, as well as the importance of incorporating private sector companies into initiatives, particularly during the initial stages such as with start-ups.

APPENDIX



APPENDIX

FACTS & FIGURES



2

INTERNATIONAL
PARTNERSHIPS



1

UNIDO DELEGATE
PROGRAMME



9

FAIRS & EXHIBITIONS
49 DELEGATES SUPPORTED



30+

CONFERENCES
3500+ PARTICIPANTS



7

EVENTS JOINED
AS PANELISTS



584

B2B/B2G



11

COUNTRIES
SUPPORTED



20

COMPANY
VISITS



58

INVESTMENT PROJECTS
PROMOTED



54

NEW TECHNOLOGIES
SCOUTED



55

TRAININGS



18

PUBLICATIONS
RELEASED

APPENDIX

COOPERATION & PARTNERS

UNIDO ITPO Italy works in close collaboration with its project donors – namely the Italian Ministry of Foreign Affairs and International Cooperation (MAECI), the Italian Agency for Development Cooperation (AICS), and the Italian Friuli Venezia Giulia Region (FVG) – as well as its official partners in light of the signature of joint declarations and memoranda of understanding – such as with Confindustria, Eni, Future Food Institute, CNH Industrial, University of Udine, Veneto Region and Acquedotto Pugliese – and all the different stakeholders in the framework of project activities and beyond. The Office is very well-connected with the industrial sector

of Italy and the members of the “Italian system” – among which SIMEST (Italian Society for Enterprises Abroad) and SACE (Italian Export Credit Agency) which are part of CDP Group (Cassa Depositi e Prestiti), as well as ICE/ITA (Italian Trade Agency) – and is always intensifying synergies and strengthening collaborations with relevant stakeholders from the institutional, private and academic sectors of Italy and developing countries – such as ministries, embassies, regions and municipalities, investment promotion agencies, universities and more – in order to advance public-private partnerships for international cooperation.

APPENDIX

PUBLIC RELATIONS

Social Media



Press



55+

PRESS RELEASES PUBLISHED
ONLINE BY UNIDO ITPO ITALY

45+

PRESS RELEASES PUBLISHED
ONLINE BY INTERNATIONAL MEDIA
ABOUT UNIDO ITPO ITALY

Website



16,000+

NEW USERS

39,900+

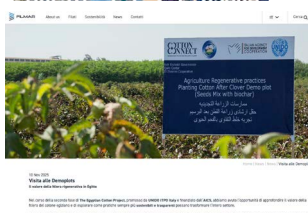
PAGE VIEWS

496

FILE DOWNLOADS

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VIDEO VIEWS



APPENDIX

COUNTRY PROMOTION PRESENTATIONS/ SEMINARS

VENUE	COUNTRY / REGION PROMOTED	DATE (MM/DD)	TITLE	EVENT TYPE	ITPO'S INVOLVEMENT ROLE	ITPO'S CONTRIBUTION	EVENT FORMAT	PARTICIPANTS
Online	Iraq	01/17	"Sharing experiences on the development of a ceramic and construction materials industry in Iraq: The Italian example"	Seminar	Co-organizer	Involved participants and hosted event	Online	20+
Rimini, Italy	Iraq	01/18-22	SIGEP 2025	Fair	Organizer	Organization of incoming delegation	In-person	7
Rome, Italy	Egypt, Ghana	01/24	8th Italy Africa Business Week (IABW)	Forum	Supporter	Participation as speaker	In-person	/
Rome, Italy	Arab Countries	01/28	4th Arab Italian Business Forum	Forum	Supporter	Participation as moderator	In-person	/
Udine, Italy	Lebanon	02/03-07	Winter School for winemakers from Lebanon	Study tour	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	50+
Mogadishu, Somalia	Somalia	02/25	MoU signed between STS and RE-CORD	Business matching, Conference	Supporter	Facilitator	In-person	2
Perugia-Rome-Verona, Italy	Cuba	02/26-28	CITMA mission to Italy	Mission	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	1
Milan, Italy	Ukraine	03/05	"On the Road to Ukraine Recovery Conference 2025" Business Dimension - Preparatory Event	Conference	Supporter	Supported UNIDO delegation, event and side event	In-person	20+
Rimini, Italy	Iraq	03/05-07	K.EY 2025	Fair	Organizer	Organization of incoming delegation of exhibitors and buyers	In-person	14
Bari, Italy	Egypt, Ghana	03/06	MICS Roadshow 2025	Forum	Supporter	Participation as speaker	In-person	/
Istanbul, Turkey	Friuli Venezia Giulia (FVG) Autonomous Region, Italy	03/25-26	YES! Mission to Istanbul	Business matching	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	4
Marseille, France	Global	04/07	WTCA Global Business Forum 2025	Forum	Supporter	Participation as speaker	In-person	/
Venice, Italy	Italy	04/11	Premio Impresa Ambiente 2025	Conference	Supporter	Participation to award winner	In-person	/
Tokyo-Osaka, Japan	Friuli Venezia Giulia (FVG) Autonomous Region, Italy	04/21-25	Business Mission to Expo 2025 Osaka	Business matching, Fair	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	11
Milan, Italy	Iraq	05/05-08	Tuttofood 2025	Fair	Organizer	Organization of incoming delegation of exhibitors and buyers	In-person	4
Accra, Ghana	Ghana	05/05-10	1st 2025 Institutional Mission to Ghana	Mission	Supporter	Participated as delegate	In-person	1
Rimini, Italy	Iraq	05/06-08	Macfrut 2025	Fair	Organizer	Organization of incoming delegation of exhibitors and buyers	In-person	3
Rome, Italy	Egypt, Ghana, Iraq, Somalia	05/14-16	Codeway Expo 2025	Fair	Co-organizer	Participation as exhibitor and organizer of panels	In-person	50+
Rome, Italy	Egypt, Ghana	05/15	"Projects, challenges, and opportunities: unfolding the sustainability and economic growth of the textile-apparel industry in Africa"	Panel session	Organizer	Organization and moderation of panel session within participation at Codeway Expo 2025	In-person	15+

VENUE	COUNTRY / REGION PROMOTED	DATE (MM/DD)	TITLE	EVENT TYPE	ITPO'S INVOLVEMENT ROLE	ITPO'S CONTRIBUTION	EVENT FORMAT	PARTICIPANTS
Rome, Italy	Pakistan	05/15	"Digitalization and Global Opportunities in the Livestock Sector: Harnessing Innovation for Growth"	Panel session	Organizer	Organization and moderation of panel session within participation at Codeway Expo 2025	In-person	15+
Rome, Italy	Iraq	05/15	"Innovation, Business and Youth – Teaming up for Development"	Panel session	Organizer	Organization and moderation of panel session within participation at Codeway Expo 2025	In-person	15+
Rome, Italy	Iraq	05/16-17	EIIS Summit 2025	Forum	Co-organizer	Organization of participating delegation	In-person	3
Berlin, Germany	Friuli Venezia Giulia (FVG) Autonomous Region, Italy	05/21-23	North Star GITEX Europe 2025	Fair	Organizer	Organizer of participating delegation	In-person	1
Milan, Italy	Iraq	05/27-30	IPACK-IMA 2025	Fair	Organizer	Organizer of incoming delegation	In-person	3
Trieste-Rome, Italy	Somalia	05/26-06/02	UNIDO ITPO Italy supports study tour of Somali incubators	Study tour	Co-organizer	Scheduled activities and involved local participants	In-person	20+
Rome, Italy	Cuba	05/28	Meeting with CITMA and Cuban Embassy in Italy	Meeting	Organizer	Facilitator	In-person	5
Baghdad-Basra-Nassiriya, Iraq	Iraq	05/29-06/04	Institutional Mission to Iraq	Mission	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	40+
Rome, Italy	Iraq	06/05-06	Phygital Sustainability Expo® 2025	Exhibition, Conference	Co-organizer	Participated as exhibitor and organized participating delegation	In-person	3
Monte-Carlo, Monaco	Somalia	06/07	Virtual Economy & Sustainable Tourism Forum	Forum	Supporter	Participation as panelist	In-person	/
Accra, Ghana	Ghana	06/10-12	2nd 2025 Institutional Mission to Ghana	Mission, Conference	Co-organizer	Participation as delegate	In-person	1
Shanghai, China	Italy	06/10-12	UNIDO ITPO Heads Meeting 2025	Mission	Supporter	Participation as delegates and speaker	In-person	2
Vienna, Austria	Italy	06/10-12	Vienna Food Safety Forum 2025	Forum	Supporter	Facilitated the participation of a speaker	In-person	1
Cairo, Egypt	Egypt	06/16-17	Training on regulatory frameworks and certifications to Egyptian textile manufacturers and business-supporting organizations	Workshop	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	40+
Cernobbio, Italy	Egypt, Ghana	06/23-25	1st Made in Italy Innovation Forum	Forum	Supporter	Participation as panelist	In-person	/
Pescara, Italy	Iraq	06/27	Conference for Italfluid 50th anniversary	Conference	Supporter	Participation as panelist	In-person	/
Vienna, Austria	Italy	07/07-08	UNIDO Global Green Industrialization Dialogue (GGID)	Forum	Supporter	Facilitated participation of a speaker	In-person	/
Rome, Italy	Ukraine	07/10-11	Ukraine Recovery Conference 2025	Conference	Supporter	Supported UNIDO delegation	In-person	10+
Online	Iraq	09/10	Masterclass on the Environmental Webinars Series for Iraq	Workshop	Organizer	Involved participants and hosted event	Online	350
Rome, Italy	Lebanon	09/17	Lebanese Delegate awarded 6th International Women Award	Conference	Supporter	Facilitated participation of the delegate	In-person	1
Tokyo-Osaka, Japan	Friuli Venezia Giulia (FVG) Autonomous Region, Italy	09/22-26	Business Mission to Japan	Business matching	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	21
Rome, Italy	Iraq	09/29-10/03	Training of Trainers in collaboration with Zest Innovation for business managers from Iraq	Workshop	Co-organizer	Scheduled activities, organized delegation, involved local participants	In-person	5
Rome, Italy	Germany	09/30	Private Sector Solutions for Food Security: ITPO Germany's delegation meets Rome-based UN Agencies at ITPO Italy	Conference	Co-organizer	Involved participants and hosted event	In-person	40+

VENUE	COUNTRY / REGION PROMOTED	DATE (MM/DD)	TITLE	EVENT TYPE	ITPO'S INVOLVEMENT ROLE	ITPO'S CONTRIBUTION	EVENT FORMAT	PARTICIPANTS
Rome, Italy	Egypt	10/12	Meeting with Egyptian Minister of Planning, Economic Development, and International Cooperation	Meeting	Organizer	Participation	In-person	3
Rome, Italy	Egypt, Iraq, Ghana	10/13	Codeway 2026 - Launch Press Conference	Conference	Supporter	Participated as speaker	In-person	/
Rome, Italy	Africa	10/14	Green Industrialization Hubs: Leveraging the Italian ecosystem under the Mattei Plan	Workshop	Organizer	Engagement of the Italian ecosystem within a potential synergies with TC cooperation projects	In-person	50
Rome, Italy	Iraq	10/17	EIIS Graduation Ceremony - Master in Sustainable Agrifood System Management	Workshop	Co-organizer	Participating as co-organizers	In-person	10
Kampala, Uganda	Uganda	10/21	Signature of Uganda project	Mission	Co-organizer	Participation as delegate	In-person	2
Borg Al Arab, Egypt	Egypt	10/20	Site visits at Borg el Arab textile cluster	Company visit	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	20
Kafr el Sheikh, Egypt	Egypt	10/21	Regenerative demo plots visit	Fields visit	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	50+
Cairo, Egypt	Egypt	10/22	Workshop "Egyptian Cotton: A Strategic Connector Across the Supply Chain"	Workshop	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	45
Baghdad, Iraq	Iraq	11/03	IFI Ceremony marks delivery of Zest training curriculum	Conference	Co-organizer	Supported IFI in the organization	In-person	70+
Rimini-Rome, Italy	Iraq	11/03-07	Iraq Italy Business Council (IIBC) Mission to Italy	Business matching, Fair	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	3
Rome, Italy	Somalia	11/04-05	UNIDO and Zest Innovation Conclude Co-Design Workshop to Boost Entrepreneurship in Fragile Contexts	Workshop	Supporter	Participated in the workshop	In-person	2
Trieste, Italy	Friuli Venezia Giulia (FVG) Autonomous Region, Italy	11/04-05	Selecting Italy	Conference	Supporter	Participated as speaker	In-person	/
Rimini, Italy	Iraq	11/04-07	Ecomondo 2025	Fair	Organizer	Organization of incoming delegation of exhibitors and buyers	In-person	12
Accra, Ghana	Ghana	11/10-14	Private Sector Mission to Ghana - WACEE 2025	Business matching, Fair	Co-organizer	Co-organized delegation	In-person	20+
Baghdad, Iraq	Iraq	11/15	Launch of the Eco-Vogue Academy in Iraq	Conference	Supporter	Facilitator	In-person	/
Italy	Egypt	11/18-27	UNIDO Delegate Programme 2025	Business matching	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	1 Delegate and 50+ stakeholders
Cairo, Egypt	Egypt	20/11-18/12	Training program on OEKO-TEX standard 100 and STeP	Workshop	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	53 trainees from 32 textile companies
Riyadh, Kingdom of Saudi Arabia	Global	11/24	UNIDO and WTCA Announce Blue Economy Global Call 2026 at 21st UNIDO General Conference	Conference	Co-organizer	Co-organized panel and participated as speaker	In-person	/
Tunis, Tunisia	Tunisia	11/27/25	Terna Innovation Forum	Keynote Speech	Speaker	Presentation of the Italian private sector as leverage to sustainable TC project in North Africa region	In-person	/
Baghdad, Iraq	Iraq	12/8-11	P.A.T. Professional Agriculture Tour in Iraq	Business matching, Conference	Organizer	Scheduled activities, organized delegation, involved local participants	In-person	100+

OUTLOOK 2026



Looking ahead, UNIDO ITPO Italy will continue to build on the foundations laid in recent years, further strengthening its role as a bridge between technology, investment, and sustainable industrial development. The growing complexity of global economic and geopolitical dynamics calls for adaptable, innovative, and partnership-driven approaches, and our future work will be guided by these principles.

In the coming years, we aim to deepen the technical dimension of our interventions while expanding their geographic reach and institutional impact. Greater emphasis will be placed on digital transformation, advanced manufacturing, and data-driven solutions as key enablers of inclusive growth, productivity, and resilience. By tailoring these tools to local contexts, we will support partner countries in strengthening their industrial ecosystems and enhancing private sector competitiveness.

UNIDO ITPO Italy will also continue to align its activities with strategic multilateral frameworks, including Italy's Mattei Plan and the Global Gateway strategy, ensuring coherence between policy priorities and on-the-ground implementation. Through strengthened collaboration with governments, business associations, financial institutions, and technology providers, we will foster sustainable investment flows and long-term capacity development.

As we move forward, our focus will remain on delivering practical, results-oriented solutions that generate lasting value. Guided by partnership, innovation, and shared responsibility, UNIDO ITPO Italy is committed to contributing to a more sustainable, resilient, and inclusive global economy.



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